# Talent, Skills, and Capabilities Development Canada 2014

Aligning Talent Management Practice with Strategic Business **Goals to Ensure a Robust Pipeline of Skilled Talent** 

August 13-14, 2014 Pantages Hotel Toronto Centre | Toronto, ON

# **Grow** skilled leaders to bridge talent gaps and achieve sound successions



Building a strong, positive employee experience through strategic talent management initiatives.

## **Conference Chairperson:**

**Neil Hunter** 

Director, Learning and Capability **Suncor Energy** 

## **Attending This Premier marcus evans Conference Will Enable You to:**

- **Define** collaboration strategies to link workforce planning and strategic talent management practices
- **Structure** a skills assessment platform that mirrors the employee journey to enhance employer loyalty while creating customized employee opportunities
- Execute a blended capabilities development program to optimize curriculum delivery and achieve utilization of new skills
- Utilize detailed succession planning to achieve a natural flow of employees into managerial roles
- Engage senior-level executives in playing an active role in leadership development to build a culture of development and succession
- Integrate the employee value proposition into all talent management functions to ensure alignment with internal brand and company culture
- **Designing** an employee value proposition that keeps employees engaged for the long-term
- Realize the value of high-potential employees in leading specialized teams to achieve pressing, short-term business goals
- **Enhance** talent strategy development through the utilization of persona-based segmentation strategies
- Leverage recognition and reward programs to encourage sustained participation in skills development across the organization

## **Current Speakers Include:**

Lyne Parent-Garvey

Chief Human Resources Officer **Hydro Ottawa** 

Anne Remmel

Global Head, Learning **ERCO Worldwide** 

**Donna Londry** 

Senior Manager, Global Leadership, Learning and Development

Eli Lilly Canada

Manager,

Culture and Employee Experience

**Farm Credit Canada** 

**Emily McQueen, SPHR** 

Regional Talent and OE Manager, North America

**Imperial Tobacco Canada** 

Mary Beth Alexander

Assistant Vice President, Organizational Development and Corporate Marketing **Economical Insurance** 

#### **Neil Hunter**

Director, Learning and Capability **Suncor Energy** 

**Patrick Milne** 

Senior Manager. Learning Operations

HBC (Hudson's Bay, Lord & Taylor, Saks, Saks off 5th, Home Outfitters)

Stephanie Speal

Senior Director, CIBC Learning & Development CIBC

Steven Beggs Senior Manager, Learning Innovation

**The Home Depot Canada** 

Rehana Ciriani

Director RBC Career Launch Program **Royal Bank of Canada**  Recruiting Manager, Retail + International lululemon athletica

Julie Branscombe

**TD Bank Group** 

Vandana Juneja

**Ashley Dalziel** 

Catalyst

Women in Leadership

Director, Central Canada

**Carole Landry** 

Talent Development Manager

TJX Canada

Jacqueline Misshula

People Potential Manager, Canada **lululemon** athletica

**Grea Leskew** Head of Consulting and Operations

**Development Dimensions** International, Inc. (DDI)

#### **Who Should Attend:**

marcus evans invites Heads, Vice Presidents, Directors, Senior Managers and other Leaders with responsibilities or involvement in the following areas:

- Talent Management
- Talent Development
- Leadership Development
- Learning & Development Succession Planning
- Performance Management
- Engagement & Retention
- · Corporate Culture
- · Change Management

**Association Partner:** 

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## Day One | Wednesday, August 13, 2014

7:30 Registration and Morning Coffee

8:15 Chairperson's Opening Remarks

**Neil Hunter,** Director, Learning and Capability **Suncor Energy** 

## EXECUTING A BLENDED CAPABILITIES DEVELOPMENT PROGRAM TO OPTIMIZE CURRICULUM DELIVERY AND ACHIEVE UTILIZATION OF NEW SKILLS

#### 8.30

#### **Accelerating People Development and Creating Employee-Owned Career Plans**

- Uncover the best talent Putting the same effort & enthusiasm into internal recruiting as external recruiting
- People Acceleration Creating true leaders, who succeed through developing others
- Career Possibilities Empowering employees to own their own development plan & career journey

**Ashley Dalziel,** Recruiting Manager, Retail + International **Iululemon athletica** 

Jacqueline Misshula, People Potential Manager, Canada lululemon athletica

0.15

### An Innovative Internship Program and Test & Learn Opportunities

- · How is corporate Canada addressing youth employment?
- · What creative solutions can be created?
- How can an organization use a program like this to test innovative approaches to sourcing, attraction and development?
- What does the RBC program look to solve and how is it designed?
- · Could your organization benefit from something similar?

Rehana Ciriani, Director, RBC Career Launch Program

#### **Royal Bank of Canada**

10:00 Networking Break

10:30

#### Transforming Your Training Events to Learning Journeys to Maximize ROI

- Anchoring your development program on the 70:20:10 philosophy with a thoughtful blend of formal and informal learning
- Incorporating assessment and measurement tools to sustain learning and ensure application of learned skills back on the job

Greg Leskew, Head of Consulting and Operations

**Development Dimensions International, Inc. (DDI)** 

11:15 Panel Discussion

## Catalyst Insights & Women in Leadership Best Practices

- Overview of Catalyst research including:
  - Mythbusting around the gender gap, flexible work arrangements, and women on boards
  - Women & career planning
  - The role flexibility plays
- The importance of men as champions
- Examples of best practices/ Women in Leadership initiatives at TD Bank Group
- Specific actions all individuals can take to support diversity & inclusion

Panelists:

Julie Branscombe, Women in Leadership

**TD Bank Group** 

Vandana Juneja, Director, Central Canada Catalyst

12:00 Networking Lunch

## DEFINING COLLABORATION STRATEGIES TO LINK WORKFORCE PLANNING AND STRATEGIC TALENT MANAGEMENT PRACTICES

1.00

Interactive Roundtable

# Developing HIPOs through Assessing and Maintaining Engagement and Ensuring Retention to Actualize their Potential

- Assessing HIPOs' perception of development and training programs to determine their satisfaction and big picture awareness of their growth and progression
- Balancing transparency with HIPOs through exposure and potential rating to ensure they understand where they sit
- Utilizing HIPOs in everyday business to ensure they're extracting and integrating learnings to positively impact business and coworkers
- Achieving senior-leader buy-in/sponsorship for HIPO development to incorporate exposure and senior-level sponsorship into the development program and ensure HIPOs feel valued

Carole Landry, Talent Development Manager

**TJX Canada** 

2.00

# Managing High-Potential Employees with an Organizational Development Lens to Ensure Strategic Alignment with Overarching Business Goals

- Vetting training curriculum with executive business leaders to ensure skills priorities are being developed
- Linking HIPOs to the most important work in their business to instill trust and accountability and organically grow skills
- Assigning HIPOs to an executive sponsor to create a mentoring relationship and offering strategic insights
- Leveraging HIPOs as Talent Development champions to communicate program offerings, benefits, and success stories

**Neil Hunter,** Director, Learning and Capability

Suncor Energy

2:45 Networking Break

3:15

# Leveraging an Entrepreneurial Culture to Deliver Customized and Cost Efficient Talent Management and Career Transitioning Services

- Managing Your Career career transitioning program developed for the Zellers
- Employee Severance Procedure severance monitoring system for transitioning associates on salary continuance
- Online Performance Dialogue Agreement (PDA) customized performance management process

Patrick Milne, Senior Manager, Learning Operations

HBC (Hudson's Bay, Lord & Taylor, Saks, Saks off 5th, Home Outfitters)

4:00

# Mobile Performance Support (mPS): Using Mobile Devices to Enable Knowledge, Capability and Performance

- Reshaping the corporate learning culture from 'push' to 'pull'
- Designing solutions that are SMaRT: Social, Mobile and Real Time
- Mobile performance support as a strategy to increase learning, retention and results
- Low-cost, high-impact proto-typing
- 5 key considerations for successfully deploying an mPS solution

Steven Beggs, Senior Manager, Learning Innovation

**The Home Depot Canada** 

4:45 Chairperson's Closing Remarks

5:00 End of Day One

### PRODUCER INFO:

I would like to thank everyone who has assisted with the research and organization of the event, particularly the speakers for their support and commitment. **Justin Guinn, JustinG@marcusevansch.com**.

## SPONSORSHIP INFO:

Does your company have solutions or technologies that the conference delegates would benefit from knowing? If so, you can find out more about the exhibiting, networking and branding opportunities available by contacting: **Faraz Tafti,** FarazT@marcusevansto.com.

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## Day Two | Thursday, August 14, 2014

8:30 Registration and Morning Coffee

8:55 Chairperson's Opening Remarks

Neil Hunter, Director, Learning and Capability

Suncor Energy

# REALIZING THE VALUE OF HIGH POTENTIAL EMPLOYEES IN LEADING SPECIALIZED TEAMS TO ACHIEVE PRESSING, SHORT-TERM BUSINESS GOALS

#### 9.00

#### Economical's Innovative Approach to High-Potential Leadership Development

- Engaging a broader range of employees in the strategic planning process
- Presenting a development opportunity to identified high-potential employees
- Building leadership competencies and close existing gaps
- Improving the bench strength of the internal succession candidate pool

Mary Beth Alexander, Assistant Vice President, Organizational Development and Corporate Marketing

#### **Economical Insurance**

a.15

#### **Transforming Leaders at Farm Credit Canada**

- Providing leaders at Farm Credit Canada with a clear picture of what great leadership looks like – right down to the level of concrete actions that they can take every day
- Redesigning our leadership development program from the ground up ensuring that our unique organizational culture is fully integrated into the experience
- Delivering an intensive learning experience that helps leaders transform their presence and be more authentic and vulnerable
- Creating follow-up activities and accountability mechanisms to ensure that leaders sustain their transformation back in the workplace
- Measuring outcomes at an individual level and at a program level to ensure continuous improvement and accountability for corporate resources

Peter Mayne, Manager, Culture and Employee Experience

#### **Farm Credit Canada**

10:30 Networking Break

#### 11:00

## Embedding Diversity and Inclusion into Everyday Business at Hydro Ottawa

- · Attracting, retaining and developing a diverse base of talent
- Creating an inclusive culture through awareness and education
- Enhancing engagement and innovation and broadening involvement to add a new dimension to brand
- Fully leveraging collaboration with colleagues and interaction with customers at a meaningful level

Lyne Parent-Garvey, Chief Human Resources Officer Hydro Ottawa

11:45

Panel Discussion

# Cultivating Leadership Capabilities from the Beginning of the Employee Life-Cycle to Ensure a Strong Succession Pipeline at all Business Levels

- Designing strategic talent moments as employee touchpoints with leadership development to stay relevant in everyday operations
- Embedding strong leadership development as a company-wide attitude to ensure perpetual growth within the organization
- Addressing various learning processes early in the employee lifecycle to accommodate needs and optimize development

#### Panelists:

Anne Remmel, Global Head, Learning,

**ERCO Worldwide** 

**Donna Londry,** Senior Manager, Global Leadership, Learning and Development **Eli Lilly Canada** 

12:45 Networking Lunch

ENGAGING SENIOR-LEVEL EXECUTIVES TO PLAY
AN ACTIVE ROLE IN LEADERSHIP TRAINING TO BUILD
A CULTURE OF DEVELOPMENT AND SUCCESSION

· 1 E

Interactive Roundtable

Measuring Success of Learning and Development Initiatives by Designing Custom Evaluations that Focus on the Impact of the Learning on the Skills/Capabilities of Employees and the Resulting Impact on the Business

- Exploring opportunities and possibilities to measure the impact of soft skill training on business results
- "Right-sizing" evaluations based on business requirements
- Leveraging existing business performance outcomes, validating assumptions and sponsorship, sponsorship, sponsorship

Stephanie Speal, Senior Director, CIBC Learning & Development CIBC

#### 2.45

# Shifting Talent Management from an HR 'Push' to a Business 'Pull' During a Global Organizational Realignment

- Re-articulating your cultural alignment with your evolving business strategy
- Utilizing your cultural anchors as the business case for Talent Management practices
- Optimizing employee feedback to support your Talent Management approach
- Giving employees what they want- people leadership capabilities in all people decisions
- Moving from 'adaption' to 'adoption' of global practices at end-market level by gaining employee buy-in

Emily McQueen, SPHR, Regional Talent and OE Manager, North America Imperial Tobacco Canada

3:30

Interactive Closing Discussion

Before heading our separate ways, this session will give delegates an open forum to discuss lingering questions and get clarity on topics

- 1:00 Chairperson's Closing Remarks
- 4:15 End of Conference

## WHY YOU MUST ATTEND:

Faced with an aging workforce, a deficit in skilled-trade workers, the need to assimilate an immigrant workforce, and the increasing need to promote workforce diversity, Canadian Organizations must move to create, maintain, and continually innovate the talent management practices.

A review of best practices finds successful organizations accurately assess their workforce on a regular basis and design curriculums to bridge skills and talent gaps. At a specialized level, they're building strategic leadership development programs to ensure a robust succession pipeline for critical roles and incorporating these initiatives with the employee value proposition to create a consistent employee experience, foster a culture of development, and encourage retention of top talent.

The 4th Annual Talent, Skills, and Capabilities Development Canada 2014 Conference will give talent management professionals a deeper look into the key issues affecting the design and delivery of meaningful and effective talent development strategies, programs, and platforms to bridge skills gaps, grow exemplary leaders, and achieve a strategically aligned workforce.

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- Successful Profile Management
- Selection & Assessment
- Leadership & Workforce Development
- Succession Management
- Performance Management

DDI's comprehensive, yet practical approach to talent management starts by ensuring a close connection of our solutions to your business strategies, and ends only when we produce the results you require. You'll find that DDI is an essential partner wherever you are on your journey to building extraordinary talent.

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#### TORONTO

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